Appendix 1 2020-2021 ANNUAL BUDGET & FINANCIAL STATEMENTS

2020-2021 ANNUAL BUSINESS PLAN & BUDGET | 29

COMPREHENSIVE INCOME STATEMENT

	Actual	Current Forecast	Proposed Budget
\$'000	2018/19	2019/20	2020/21
Income			
Investment Income	66	75	76
Grants, Subsidies and Contributions	1,238	1,600	683
Other Income	52	51	43
Rates General & Other	4,686	4,858	5,073
Reimbursements	237	267	161
Statutory Charges	78	74	80
User Charges	683	588	573
Total Income	7,040	7,513	6,689
Expenses			
Depreciation, Amortisation & Impairment	1,990	2,012	2,044
Employee Costs	2,063	2,146	2,046
Finance Costs	121	111	100
Materials, Contracts & Other Expenses	3,370	3,809	3,375
Total Expenses	7,544	8,078	7,565
OPERATING SURPLUS/(DEFICIT)	(504)	(565)	(876)
	(304)	(303)	
Asset Disposal & Fair Value Adjustments	(500)		
Amounts Received Specifically for New or Upgraded Ass_	497	284	859
NET SURPLUS/(DEFICIT)	(507)	(282)	(17)
Other Comprehensive Income	0	0	0
TOTAL COMPREHENSIVE INCOME	(507)	(282)	(17)

UNIFORM PRESENTATION OF FINANCES

Actual 018/19 7,040 (7,544) (504)	Forecast 2019/20 7,513 (8,078)	Budget 2020/21 6,689 (7,565)
7,040 (7,544)	7,513 (8,078)	6,689
(7,544)	(8,078)	-
(7,544)	(8,078)	-
		(7,565)
(504)	(565)	
	(303)	(876)
1,352	1,412	1,993
(1,990)	(2,012)	(2,044)
(145)	(140)	(278)
(783)	(740)	(329)
1,221	1,009	1,131
(497)	(284)	(859)
	(159)	
724	566	272
(445)	(391)	(819)
-	1,352 (1,990) (145) (783) 1,221 (497)	1,352 1,412 (1,990) (2,012) (145) (140) (783) (740) 1,221 1,009 (497) (284) (159) 724 566

STATEMENT OF CASH FLOW

Cash Flows from Operating Activities Receipts Rates Receipts 4,655 4,882 5,067 Statutory Charges 78 78 79 User Charges 751 636 575 Grants, Subsides and Contributions 1,247 1,586 725 Investment Receipts 66 79 76 Reimbursements 297 279 174 Other Receipts 662 82 105 Payments to Employees (2,057) (2,145) (2,047) Payments for Materials, Contracts & Other Expenses (3,884) (4,668) (3,266) Finance Payments (128) (1006) (104) Net (increase)/decrease in inventories 1,687 703 1,384 Cash Flows from Investing Activities 1,687 703 1,384 Cash Flows from Investing Activities 1,687 703 1,384 Cash Flows from Investing Activities 1,587 278 333 331 332 Sale of Surplus Assets 1,59	<u>\$'000</u>	Actual 2018/19	Current Forecast 2019/20	Proposed Budget 2020/21
Rates Receipts 4,655 4,852 5,067 Statutory Charges 78 78 78 79 User Charges 751 636 575 Grants, Subsides and Contributions 1,247 1,586 575 Investment Receipts 66 79 76 Reimbursements 297 279 174 Other Receipts 662 82 105 Payments to Employees (2,057) (2,145) (2,047) Payments to Employees (2,057) (2,145) (2,047) Payments to Employees (128) (106) (104) Net (increase)/decrease in inventories 1,687 703 1,384 Net Cash provided by (or used in) Operating Activities 1,687 703 1,384 Cash Flows from Investing Activities 1,687 703 1,314 Loans Made to Community Groups <td< td=""><td>Cash Flows from Operating Activities</td><td></td><td></td><td></td></td<>	Cash Flows from Operating Activities			
Statutory Charges 78 78 78 79 User Charges 751 636 575 Grants, Subsides and Contributions 1,247 1,586 725 Investment Receipts 66 79 76 Reimbursements 297 279 174 Other Receipts 662 82 105 Payments 662 82 105 Payments to Employees (2,057) (2,145) (2,047) Payments for Materials, Contracts & Other Expenses (3,884) (4,668) (3,266) Finance Payments (128) (106) (104) Net (increase)/decrease in inventories 1,687 703 1,384 Cash Flows from Investing Activities 1,687 703 1,384 Cash Flows from Investing Activities 1,687 703 1,384 Sale of Surplus Assets 145 140 278 Sale of Surplus Assets 159 - - Repayments of Loans by Community Groups 333 331 332 Payments Loans Made to Community Groups 1,352) (Receipts			
Statutory Charges 78 78 78 79 User Charges 751 636 575 Grants, Subsides and Contributions 1,247 1,586 725 Investment Receipts 66 79 76 Reimbursements 297 279 174 Other Receipts 662 82 105 Payments 662 82 105 Payments to Employees (2,057) (2,145) (2,047) Payments for Materials, Contracts & Other Expenses (3,884) (4,668) (3,266) Finance Payments (128) (106) (104) Net (increase)/decrease in inventories 1,687 703 1,384 Cash Flows from Investing Activities 1,687 703 1,384 Cash Flows from Investing Activities 1,687 703 1,384 Sale of Surplus Assets 145 140 278 Sale of Surplus Assets 159 - - Repayments of Loans by Community Groups 333 331 332 Payments Loans Made to Community Groups 1,352) (Rates Receipts	4,655	4,882	5,067
Grants, Subsides and Contributions1,2471,586725Investment Receipts667976Reimbursements297279174Other Receipts66282105Payments66282105Payments(2,057)(2,145)(2,047)Payments for Materials, Contracts & Other Expenses(3,884)(4,668)(3,266)Finance Payments(128)(106)(104)Net (increase)/decrease in inventories1,6877031,384Cash Flows from Investing Activities1,6877031,384ReceiptsAmounts Received Specifically for New/Upgraded Assets497284859Sale of Surplus Assets159RepaymentsExpenditure on Renewal/Replacement of Assets(1,352)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,252)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,555)Cash Flows from Financing Activities(1,598)(1,507)(1,655)Cash Flows from Financing Activities(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288) <t< td=""><td></td><td>78</td><td>78</td><td>79</td></t<>		78	78	79
Investment Receipts667976Reimbursements297279174Other Receipts66282105Payments to Employees(2,057)(2,145)(2,047)Payments for Materials, Contracts & Other Expenses(3,884)(4,668)(3,266)Finance Payments(128)(106)(104)Net (increase)/decrease in inventories1,6877031,384ReceiptsAmounts Received Specifically for New/Upgraded Assets497284859Sale of Replaced Assets145140278278Sale of Surplus Assets159RepaymentsCosh Flows from Investing Activities(1,352)(1,412)(1,993)Expenditure on Renewal/Replacement of Assets(1,352)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,598)(1,507)(1,655)Cash Flows from Financing Activities(1,598)(1,507)(1,655)Cash Flows from Binancing Activities(1,598)(1,507)(1,655)Cash Flows from Financing Activities(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Cash provided by (or used in) Financing Activities<	User Charges	751	636	575
Reimbursements297279174Other Receipts66282105Payments(2,057)(2,145)(2,047)Payments for Materials, Contracts & Other Expenses(3,884)(4,668)(3,266)Finance Payments(128)(106)(104)Net (increase)/decrease in inventories1,6877031,384Net Cash provided by (or used in) Operating ActivitiesReceipts1,6877031,384Cash Flows from Investing Activities145140278Sale of Replaced Assets145140278Sale of Surplus Assets159Repayments of Loans by Community Groups333331332Payments1,552)(1,412)(1,993)Expenditure on Renewal/Replacement of Assets(1,552)(1,507)(1,655)Cash Flows from Financing Activities(1,598)(1,507)(1,655)Cash Flows from Financing Activities(377)(378)(385)Net Cash provided by (or used in) Investing Activities(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	Grants, Subsides and Contributions	1,247	1,586	725
Other Receipts66282105Payments(2,057)(2,145)(2,047)Payments for Materials, Contracts & Other Expenses(1,28)(106)(104)Net (increase)/decrease in inventories1,6877031,384Net Cash provided by (or used in) Operating ActivitiesReceipts1,6877031,384Cash Flows from Investing Activities497284859Sale of Replaced Assets145140278Sale of Surplus Assets159-Repayments159Repayments of Loans by Community Groups333331332Payments1,352)(1,412)(1,993)Expenditure on Renewal/Replacement of Assets(1,528)(1,507)(1,655)Cash Flows from Financing Activities1,598)(1,507)(1,655)Cash Flows from Financing Activities(1,598)(1,507)(1,655)Cash Flows from Financing Activities(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	Investment Receipts	66	79	76
PaymentsPayments to Employees(2,057)(2,145)(2,047)Payments for Materials, Contracts & Other Expenses(3,884)(4,668)(3,266)Finance Payments(128)(106)(104)Net (increase)/decrease in inventories1,6877031,384Net Cash Provided by (or used in) Operating ActivitiesReceipts1,6877031,384Amounts Received Specifically for New/Upgraded Assets497284859Sale of Replaced Assets145140278Sale of Surplus Assets159-Repayments of Loans by Community Groups333331332Payments(1,352)(1,412)(1,993)Expenditure on Reewal/Replacement of Assets(1,552)(1,412)(1,993)Loans Made to Community Groups120050Payments12005050Payments(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Lorease (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	Reimbursements	297	279	174
Payments to Employees(2,057)(2,145)(2,047)Payments for Materials, Contracts & Other Expenses(3,884)(4,668)(3,266)Finance Payments1,6877031,384Net (increase)/decrease in inventories1,6877031,384Net Cash provided by (or used in) Operating Activities1,6877031,384Cash Flows from Investing Activities1,6877031,384ReceiptsAmounts Received Specifically for New/Upgraded Assets497284859Sale of Replaced Assets145140278Sale of Surplus Assets159-Repayments1,352(1,412)(1,993)Expenditure on Renewal/Replacement of Assets(1,352)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,221)(1,009)(1,131)Loans Made to Community Groups120050Payments120050Payments(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Cash provided by (or used in) Financing Activities(2,925)2,6372,655Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	Other Receipts	662	82	105
Payments for Materials, Contracts & Other Expenses(3,884)(4,668)(3,266)Finance Payments(128)(106)(104)Net (increase)/decrease in inventories1,6877031,384Net Cash provided by (or used in) Operating Activities1,6877031,384Cash Flows from Investing Activities1,6877031,384Cash Flows from Investing Activities1,6877031,384Cash Flows from Investing Activities1,6877031,384Cash Flows from Investing Activities1,45140278Sale of Replaced Assets145140278Sale of Surplus Assets159-Repayments1,520(1,412)(1,993)Expenditure on Renewal/Replacement of Assets(1,352)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,221)(1,009)(1,131)Loans Made to Community Groups1,20050Net Cash provided by (or used in) Investing Activities(1,598)(1,507)(1,655)Cash Flows from Financing Activities(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	Payments			
Finance Payments(128)(106)(104)Net (increase)/decrease in inventories1,6877031,384Net Cash provided by (or used in) Operating ActivitiesReceiptsAmounts Received Specifically for New/Upgraded Assets497284859Sale of Replaced Assets145140278Sale of Surplus Assets159-Repayments of Loans by Community Groups333331332PaymentsExpenditure on Renewal/Replacement of Assets(1,352)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,221)(1,009)(1,131)Loans Made to Community GroupsNet Cash provided by (or used in) Investing Activities(1,598)(1,507)(1,655)Cash Flows from Financing ActivitiesRepayments of BorrowingsProceeds from BorrowingsProceeds from BorrowingsRepayments of BorrowingsProceeds from BorrowingsRepayments of BorrowingsPaymentsPaymentsPayments. <t< td=""><td>Payments to Employees</td><td>(2,057)</td><td>(2,145)</td><td>(2,047)</td></t<>	Payments to Employees	(2,057)	(2,145)	(2,047)
Net (increase)/decrease in inventories1,6877031,384Net Cash provided by (or used in) Operating Activities1,6877031,384Cash Flows from Investing Activities497284859Sale of Replaced Assets145140278Sale of Surplus Assets159Repayments of Loans by Community Groups333331332PaymentsExpenditure on New/Upgraded Assets(1,352)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,221)(1,009)(1,131)Loans Made to Community GroupsNet Cash provided by (or used in) Investing Activities(1,598)(1,507)(1,655)Cash Flows from Financing Activities12005050Payments1200502335)120050PaymentsGBorrowings(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	Payments for Materials, Contracts & Other Expenses	(3,884)	(4,668)	(3,266)
Net Cash provided by (or used in) Operating Activities1,6877031,384Cash Flows from Investing ActivitiesReceiptsAmounts Received Specifically for New/Upgraded Assets497284859Sale of Replaced Assets145140278Sale of Surplus Assets159-Repayments of Loans by Community Groups333331332PaymentsExpenditure on Renewal/Replacement of Assets(1,352)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,221)(1,009)(1,131)Loans Made to Community Groups(1,598)(1,507)(1,655)Net Cash provided by (or used in) Investing Activities(1,598)(1,507)(1,655)Cash Flows from Financing Activities(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Cash provided by (or used in) Financing Activities937938938Net Cash Provided by (or used in) Financing Activities937938938Net Cash Provided by (or used in) Financing Activities937938938Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	Finance Payments	(128)	(106)	(104)
Cash Flows from Investing ActivitiesReceiptsAmounts Received Specifically for New/Upgraded Assets497284859Sale of Replaced Assets145140278Sale of Surplus Assets159-Repayments of Loans by Community Groups333331332PaymentsExpenditure on Renewal/Replacement of Assets(1,352)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,221)(1,009)(1,131)Loans Made to Community GroupsNet Cash provided by (or used in) Investing Activities(1,598)(1,507)(1,655)Cash Flows from Financing Activities12005050PaymentsReceipts120050PaymentsRepayments of Borrowings(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	Net (increase)/decrease in inventories	1,687	703	1,384
ReceiptsAmounts Received Specifically for New/Upgraded Assets497284859Sale of Replaced Assets145140278Sale of Surplus Assets159-Repayments of Loans by Community Groups333331332Payments333331332Expenditure on Renewal/Replacement of Assets(1,352)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,221)(1,009)(1,131)Loans Made to Community Groups	Net Cash provided by (or used in) Operating Activities	1,687	703	1,384
Sale of Replaced Assets145140278Sale of Surplus Assets159-Repayments of Loans by Community Groups333331332Payments1111Expenditure on Renewal/Replacement of Assets(1,352)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,221)(1,009)(1,131)Loans Made to Community GroupsNet Cash provided by (or used in) Investing Activities(1,598)(1,507)(1,655)Cash Flows from Financing Activities120050-Proceeds from Borrowings120050-Payments(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	-			
Sale of Surplus Assets159Repayments of Loans by Community Groups333331332Payments333331332Expenditure on Renewal/Replacement of Assets(1,352)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,221)(1,009)(1,131)Loans Made to Community Groups	Amounts Received Specifically for New/Upgraded Assets	497	284	859
Repayments of Loans by Community Groups333331332PaymentsExpenditure on Renewal/Replacement of Assets(1,352)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,221)(1,009)(1,131)Loans Made to Community GroupsNet Cash provided by (or used in) Investing Activities(1,598)(1,507)(1,655)Cash Flows from Financing Activities120050Payments120050Payments(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	Sale of Replaced Assets	145	140	278
PaymentsExpenditure on Renewal/Replacement of Assets(1,352)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,221)(1,009)(1,131)Loans Made to Community GroupsNet Cash provided by (or used in) Investing Activities(1,598)(1,507)(1,655)Cash Flows from Financing Activities(1,598)(1,507)(1,655)(1,655)Cash Flows from Borrowings120050PaymentsRepayments of Borrowings(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	Sale of Surplus Assets		159	-
Expenditure on Renewal/Replacement of Assets(1,352)(1,412)(1,993)Expenditure on New/Upgraded Assets(1,221)(1,009)(1,131)Loans Made to Community GroupsImage: Second Sec		333	331	332
Loans Made to Community GroupsNet Cash provided by (or used in) Investing Activities(1,598)(1,507)(1,655)Cash Flows from Financing ActivitiesReceiptsProceeds from Borrowings120050PaymentsRepayments of Borrowings(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655		(1,352)	(1,412)	(1,993)
Net Cash provided by (or used in) Investing Activities(1,598)(1,507)(1,655)Cash Flows from Financing ActivitiesReceiptsProceeds from Borrowings120050PaymentsRepayments of Borrowings(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	Expenditure on New/Upgraded Assets	(1,221)	(1,009)	(1,131)
Cash Flows from Financing ActivitiesReceiptsProceeds from Borrowings1200PaymentsRepayments of Borrowings(377)Net Cash provided by (or used in) Financing Activities(377)Net Increase (Decrease) in Cash Held(288)Plus Cash & Cash Equivalents at beginning of period2,9252,9252,6372,6372,655				
ReceiptsProceeds from Borrowings120050PaymentsRepayments of Borrowings(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	Net Cash provided by (or used in) Investing Activities	(1,598)	(1,507)	(1,655)
PaymentsRepayments of Borrowings(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	-			
PaymentsRepayments of Borrowings(377)(378)(385)Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655			1200	50
Net Cash provided by (or used in) Financing Activities(377)822(335)Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655				
Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655		(377)	(378)	(385)
Net Increase (Decrease) in Cash Held(288)18(606)Plus Cash & Cash Equivalents at beginning of period2,9252,6372,655	Net Cash provided by (or used in) Financing Activities	(377)	822	(335)
Plus Cash & Cash Equivalents at beginning of period 2,925 2,637 2,655				
	Net Increase (Decrease) in Cash Held	(288)	18	(606)
Cash & Cash Equivalents at end of period2,6372,6552,049	Plus Cash & Cash Equivalents at beginning of period	2,925	2,637	2,655
	Cash & Cash Equivalents at end of period	2,637	2,655	2,049

STATEMENT OF FINANCIAL POSITION

\$'000	Actual 2018/19	Current Forecast 2019/20	Proposed Budget 2020/21
÷ 000			
ASSETS			
Current Assets			
Cash and Cash Equivalents	2,637	2,655	2,049
Trade & Other Receivables	915	814	693
Inventories	98	94	84
Total Current Assets	3,650	3,563	2,826
Non-Current Assets			
Financial Assets	3,504	3,173	2,847
Infrastructure, Property, Plant & Equipment	87,318	88,414	89,067
Total Non-Current Assets	90,822	91,587	91,914
TOTAL ASSETS	94,472	95,150	94,740
LIABILITIES			
Current Liabilities			
Trade & Other Payables	423	561	504
Borrowings	378	382	399
Provisions	324	307	308
Total Current Liabilities	1,125	1,250	1,211
Non-Current Liabilities			
Borrowings	4,688	5,506	5,152
Provisions	65	82	82
Total Non-current Liabilities	4,753	5,588	5,234
TOTAL LIABILITIES	5,878	6,838	6,445
NET ASSETS	88,594	88,312	88,295
EQUITY			
Accumulated Surplus	26,562	26,280	26,263
Asset Revaluation Reserve	60,897	60,897	60,897
Other Reserves	1,135	1,135	1,135
TOTAL COUNCIL EQUITY	88,594	88,312	88,295

STATEMENT OF CHANGES IN EQUITY

	Accumulated	Other	Total	
\$'000	Surplus	Reserve	Reserves	Equity
2020/24				
2020/21				
Opening Balance	26,280	60,897	1,135	88,312
Net Surplus / (Deficit) for Year	(17)			(17)
Transfers between Reserves				
		<u> </u>	4.425	
Balance at the end of period	26,263	60,897	1,135	88,295
2019/20				
Opening Balance	26,562	60,897	1,135	88,594
Net Surplus / (Deficit) for Year	(282)			(282)
Gain Loss on revaluation				
Transfers between Reserves				
Balance at the end of period	26,280	60,897	1,135	88,312
•	-	•		

FINANCIAL INDICATORS

	Actual	Current Forecast	Proposed Budget
\$'000	2018/19	2019/20	2020/21
These Financial Indicators have been calculated in accord	dance with t	he Informati	on Paper 9 -
Local Government Financial Indicators prepared as part of	of the LGA Fi	nancial Susta	ainability
Program for the Local Government Association of South /	Australia. D	etailed meth	ods of
calculation are set out in the SA Model Statements			
Operating Surplus Ratio			
Target is >0 before Capital Revenues			
Operating Surplus/(deficit)	-7.0%	-7.5%	-13.1%
divided by Operating Revenue			
Net Financial Liabilities Ratio			
Target is >0% and < 100% before Capital Revenues			
	-19.0%	2.6%	12.8%
Total Liabilities less (Cash, Trade & receivables, financial			
assets)	_		
Divided by Operating Poyonue			

Divided by Operating Revenue

The Net Financial Liabilities Ratio calculation excludes the community and Cape Jaffa Loans as these are owed back to Council and only considers Councils cash and loans. A negative ratio means that Council has more cash than loans.

Asset Renewal Funding Ratio

Target is > 80% and < 100% over a 3 year rolling program

Expenditure on net renewal/replacement of assets	90.0%	87.4%	117.8%
Divided by Optimal level of such expenditure per Asset			
Management Plans			

Appendix 2 2020-2021 CARAVAN PARK BUDGET



KINGSTON FORESHORE CARAVAN PARK **REVENUE**

ACCOMMODATION	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	TOTALS
BUDGET STUDIO													
CABINS (NO ENSUITE)													
Site 1	\$441.82	\$441.82	\$736.36	\$1,325.45	\$1,104.55	\$456.82	\$1,416.14	\$730.91	\$866.25	\$618.75	\$245.45	\$147.27	\$8,531.59
Site 2	\$441.82	\$441.82	\$625.91	\$920.45	\$1,104.55	\$593.86	\$1,416.14	\$639.55	\$783.75	\$618.75	\$441.82	\$1,080.00	\$9,108.41
ENSUITE CABINS				1	+ ,		.,						,
Site 3	\$918.18	\$826.36	\$1,239.55	\$1,721.59	\$2,065.91	\$1,890.00	\$2,663.18	\$2,319.55	\$2,080.23	\$1,155.68	\$1,652.73	\$826.36	\$19,359.32
Site 4	\$918.18	\$826.36	\$1,101.82	\$1,446.14	\$1,583.86	\$1,890.00	\$2,663.18	\$2,061.82	\$1,463.86	\$1,155.68	\$826.36	\$826.36	\$16,763.64
TWO BEDROOM													
ENSUITE CABINS													
Site 5	\$1,018.18	\$916.36	\$1,069.09	\$1,756.36	\$1,450.91	\$1,436.93	\$2,969.66	\$1,628.52	\$1,288.64	\$1,718.18	\$916.36	\$916.36	\$17,085.57
Site 6	\$1,018.18	\$916.36	\$1,374.55	\$1,832.73	\$1,450.91	\$1,436.93	\$2,969.66	\$1,628.52	\$773.18	\$1,718.18	\$1,323.64	\$1,018.18	\$17,461.02
Site 7	\$1,018.18	\$916.36	\$1,603.64	\$2,367.27	\$1,527.27	\$1,436.93	\$2,969.66	\$2,011.70	\$1,975.91	\$1,718.18	\$1,323.64	\$610.91	\$19,479.66
Site 8	\$1,018.18	\$916.36	\$1,221.82	\$2,214.55	\$1,527.27	\$1,436.93	\$2,969.66	\$1,532.73	\$2,061.82	\$1,718.18	\$2,240.00	\$1,934.55	\$20,792.05
Site 9	\$1,018.18	\$916.36	\$840.00	\$1,985.45	\$1,527.27	\$1,436.93	\$2,969.66	\$1,341.14	\$2,061.82	\$1,718.18	\$1,934.55	\$1,221.82	\$18,971.36
TWO BEDROOM													
FAMILY CABINS								L					
Site 10	\$1,260.00	\$1,260.00	\$1,202.73	\$1,890.00	\$1,546.36	\$1,073.86	\$3,328.98	\$1,503.41	\$1,645.91	\$2,033.18	\$1,603.64	\$1,030.91	\$19,378.98
Site 12	\$1,260.00	\$1,260.00	\$1,030.91	\$1,804.09	\$1,718.18	\$1,073.86	\$3,328.98	\$1,288.64	\$1,645.91	\$1,258.64	\$1,374.55	\$1,145.45	\$18,189.20
Site 14	\$1,260.00	\$1,260.00	\$1,288.64	\$1,890.00	\$1,975.91	\$1,073.86	\$3,328.98	\$1,718.18	\$2,033.18	\$2,033.18	\$1,489.09	\$1,030.91	\$20,381.93
ANNUALS	¢2 (00 F0		1		r	-		1					¢2 (00 F0
Site 44 Site 45	\$3,689.50 \$3,689.50												\$3,689.50 \$3,689.50
Site 45 Site 73	\$3,689.50				7								\$3,689.50 \$3,689.50
POWERED SITE	\$5,009.30							1					\$5,069.30
70	\$2,000.91	\$3,065.91	\$9,004.09	\$12,271.70	\$9,633.41	\$12,272.73	\$49,704.55	\$15,678.41	\$21,207.27	\$19,219.09	\$9,165.45	\$6,293.18	\$169,516.70
UNPOWERED SITE	φ2,000.71	\$5,005.71	\$7,004.07	φ12,271.7 O	\$9,000.41	φ12,272.75	\$47,704.00	\$13,670.41	φ21,207.27	φ17,217.0 <i>7</i>	\$7,100.40	φ0,270.10	\$107,510.70
22	\$141.38	\$141.38	\$874.80	\$821.78	\$1,696.58	\$579.89	\$6,792.95	\$1,706.52	\$1,428.24	\$1,938.48	\$353.45	\$265.09	\$16,740.55
EXTRA PERSON							. ,						
	\$222.73	\$327.73	\$1,045.23	\$1,357.84	\$1,255.23	\$1,038.07	\$4,844.32	\$1,465.23	\$2,059.43	\$1,940.11	\$967.27	\$668.18	\$17,191.36
OTHER REVENUE							and a second state of the second state of the	en e		en an den en de la constante d			
RV Park	\$335.00	\$345.00	\$1,110.00	\$2,130.00	\$1,613.25	\$2,052.00	\$3,367.50	\$2,850.00	\$3,490.50	\$2,775.00	\$2,245.00	\$927.00	\$23,240.25
Kiosk	\$1,144.60	\$1,488.95	\$2,728.13	\$3,630.23	\$3,339.23	\$2,659.01	\$9,188.33	\$3,397.43	\$4,448.66	\$4,175.85	\$2,682.05	\$2,070.95	\$40,953.40
Washing Machines	\$106.20	\$138.15	\$253.13	\$336.83	\$309.83	\$246.71	\$852.53	\$315.23	\$412.76	\$387.45	\$248.85	\$192.15	\$3,799.80
TOTAL REVENUE	\$26,610.23	\$16,405.30	\$28,350.37	\$41,702.47	\$36,430.47	\$34,085.34	\$107,744.03	\$43,817.47	\$51,727.32	\$47,900.75	\$31,033.90	\$22,205.65	\$488,013.30

KINGSTON FORESHORE CARAVAN PARK EXPENSES

CABIN COSTS		JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	TOTALS
CABINCOSIS														
Linen Hire	Variable	\$826.00	\$784.00	\$964.00	\$1,472.50	\$1,324.00	\$874.00	\$1,774.00	\$1,036.00	\$1,162.00	\$1,067.50	\$1,036.00	\$862.00	\$13,182.00
General														
Consumables	1.00%	\$115.91	\$108.98	\$133.35	\$211.54	\$185.83	\$152.37	\$329.94	\$184.05	\$186.80	\$174.65	\$153.72	\$117.89	\$2,055.03
Cleaning Materials	1.00%	\$115.91	\$108.98	\$133.35	\$211.54	\$185.83	\$152.37	\$329.94	\$184.05	\$186.80	\$174.65	\$153.72	\$117.89	\$2,055.03
Cleaning Equipment	0.50%	\$133.05	\$82.03	\$141.75	\$208.51	\$182.15	\$170.43	\$538.72	\$219.09	\$258.64	\$239.50	\$155.17	\$111.03	\$2,440.07
R & M Accomodation	2.00%	\$231.82	\$217.96	\$266.70	\$423.08	\$371.66	\$304.74	\$659.88	\$368.09	\$373.61	\$349.30	\$307.44	\$235.78	\$4,110.05
Linen Purchase					\$3,000.00									\$3,000.00
Improvements	Fixed	\$100.00	\$100.00	\$100.00	\$100.00	\$90.00	\$3,000.00		\$6,400.00					\$9.890.00
GENERAL						с. 								
CLEANING														
Casual Cleaning	Variable													\$0.00
Oncosts	13.38%													\$0.00
Bathroom Paper Materials	1.00%	\$266.10	\$164.05	\$283.50	\$417.02	\$364.30	\$340.85	\$1,077.44	\$438.17	\$517.27	\$479.01	\$310.34	\$222.06	\$4,880.13
Miscellaneous		\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$600.00
UTILITY/SERVICE				+										
COST														
Electricity	6.00%	\$1,596.61	\$984.32	\$1,701.02	\$2,502.15	\$2,185.83	\$2,045.12	\$6,464.64	\$2,629.05	\$3,103.64	\$2,874.05	\$1,862.03	\$1,348.93	\$29,297.39
Water	2.00%	\$532.20	\$328.11	\$567.01	\$834.05	\$728.61	\$681.71	\$2,154.88	\$876.35	\$1,034.55	\$958.02	\$620.68	\$444.11	\$9,760.27
Gas	1.50%	\$399.15	\$246.08	\$425.26	\$625.54	\$546.46	\$511.28	\$1,616.16	\$657.26	\$775.91	\$718.51	\$465.51	\$333.08	\$7,320.20
Telephone	Fixed	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$3,000.00
WIFI/ Internet	Fixed	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$2,400.00
Gas licence fee	Fixed											\$198.00		\$198.00
COUNCIL RATES														
Mobile Garbage Bins x 5/ CWMS	Fixed			\$2,394.75			\$2,394.75			\$2,394.75			\$2,394.75	\$9,579.00
MANAGEMENT														
Contract Managers	Fixed	\$9,362.57	\$9,362.57	\$9,362.57	\$9,362.57	\$9,362.57	\$9,362.57	\$9,362.57	\$9,362.57	\$9,362.57	\$9,362.57	\$9,362.57	\$9,362.58	\$112,350.85
Vehicle Allowance	Fixed	\$204.20	\$204.20	\$204.20	\$204.20	\$204.20	\$204.20	\$204.20	\$204.20	\$204.20	\$204.20	\$204.20	\$204.20	\$2,450.40
Bonus from Previous Year	Fixed													\$0.00
Management Backfill	Fixed	\$4,500.00	\$2,250.00											\$6,750.00
GENERAL	- 00000000	and the second	·				I						J	
STAFFING														
Casual Reception Staff	Variable													\$0.00
Oncosts (Super/ Workcover)	13.38%													\$0.00
Training	Fixed													\$0.00
Sundries	Fixed	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$300.00
Office Supplies	Fixed	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$300.00
		a constant and		\$400.00					A CANADA CONTRACTOR			1.000		\$400.00

PARKS & GARDENS														
Fuel	Fixed	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$600.00
Equipment Maintenance	Fixed	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$1,200.00
Equipment Purchase	Fixed	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$3,000.00
Garden materials	Fixed	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$1,800.00
Utility Vehicle Lease	Fixed	\$412.00	\$412.00	\$412.00	\$412.00	\$412.00	\$412.00	\$412.00	\$412.00	\$412.00	\$412.00	\$412.00	\$412.00	\$4,944.00
GENERAL														
MAINTENANCE			14 - S.						<u>.</u>					
Miscellaneous	Fixed	\$1,000.00	\$600.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$6,600.00
Dump Ezy Point	Fixed	\$4,500.00												\$4,500.00
Washing Machine Replacement	Fixed		\$6,100.00											\$6,100.00
Painting Materials	Fixed	\$500.00	\$7,300.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$8,800.00
Camp Kitchen	Fixed	\$1,700.00			\$5,000.00									\$6,700.00
Defib	Fixed	\$1,195.00												\$1,195.00
Main Toilet Block	Fixed								\$3,500.00					\$3,500.00
TV/ Fridge replacements	Fixed		\$5,000.00						\$5,000.00					\$10,000.00
Laundry Equipment Servicing	Fixed					\$2,000.00								\$2,000.00
MARKETING &														
PROMOTION				4					y					
Printing	Fixed	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$300.00
Marketing	2.00%	\$532.20	\$328.11	\$567.01	\$834.05	\$728.61	\$681.71	\$2,154.88	\$876.35	\$1,034.55	\$958.02	\$620.68	\$425.91	\$9,742.07
Top Park Membership	Fixed	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00
Website Maintenance	Fixed	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$1,200.00
IT SERVICES					-	2	2		b.		<i></i>	16:		
Computers/Devices	Fixed													\$0.00
Booking program Fee (NewBook)	Fixed	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$7,200.00
POS Licence Fee (Vend)		\$1,825.00												\$1,825.00
Office 365 Licence/														
Subscription/ Fortigate	Fixed	\$107.00	\$107.00	\$107.00	\$107.00	\$107.00	\$107.00	\$107.00	\$107.00	\$107.00	\$107.00	\$107.00	\$107.00	\$1,284.00
Alarm Monitoring	Fixed	\$36.00	\$36.00	\$36.00	\$36.00	\$36.00	\$36.00	\$36.00	\$36.00	\$36.00	\$36.00	\$36.00	\$36.00	\$432.00
MISC FEES														
EFTPOS Machine	1 Machine	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00	\$288.00
Bank Fees	1.75%	\$232.84	\$143.55	\$248.07	\$364.90	\$318.77	\$298.25	\$942.76	\$383.40	\$452.61	\$419.13	\$271.55	\$194.30	\$4,270.12
Interest - Jumping pillow	Fixed						\$940.00						\$901.93	\$1,841.93

COUNCIL														
INTERNAL CHARGES														
Purchase of Park (\$350K)	1.50%	\$6,059.00	\$6,059.00	\$6,059.00	\$6,059.00	\$6,059.00	\$6,059.00	\$6,059.00	\$6,059.00	\$6,059.00	\$6,059.00	\$6,059.00	\$6,059.00	\$72,708.00
Council Admin and Overhead Costs	Fixed	\$4,500.00	\$4,500.00	\$4,500.00	\$4,500.00	\$4,500.00	\$4,500.00	\$4,500.00	\$4,500.00	\$4,500.00	\$4,500.00	\$4,500.00	\$4,500.00	\$54,000.00
Depreciation	Fixed	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$24,000.00
Loan repayment														
(principal) - Jumping	Fixed						\$4,494.00						\$4,599.00	\$9,093.00
Pillow \$50K														
Loan repayment														
(interest) - Jumping Pillow \$50K	4.70%						\$1,175.00						\$1,069.00	\$2,244.00
Building Insurance	Fixed	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$1,455.00
8 Public Liability	Fixed	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$121.25	\$1,455.00
KIOSK							L^							
Cost of Goods	50%	\$572.30	\$744.48	\$1,364.06	\$1,815.11	\$1,669.61	\$1,329.51	\$4,594.16	\$1,698.71	\$2,224.33	\$2,087.93	\$1,341.03	\$1,035.48	\$20,476.70
TOTAL EXPENDITURE		\$50,646.38	\$50,362.91	\$35,062.10	\$43,392.26	\$36,253.93	\$44,918.34	\$48,009.67	\$49,822.84		Mention and the state	\$32,868.12		\$506,072.22